

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25



OAKLAND TERMINAL MODERNIZATION
AND
DEVELOPMENT PROJECT
PUBLIC MEETING

VIA VIRTUAL MEETING
Tuesday, August 15, 2023
11:00 A.M.

Tanya Rogers
Certified Shorthand
Reporter
CSR. No. 10178

JD COURT REPORTING
30343 Canwood Street
Suite 208-A
Agoura Hills, CA 91301

1 *** M E E T I N G ***
2
3
4 OAK TERMINAL MODERNIZATION AND DEVELOPMENT PROJECT
5 VIA VIRTUAL MEETING
6 TUESDAY 8.15.23
7 11:00 A.M.
8
9 PUBLIC MEETING FOR THE DRAFT ENVIRONMENTAL IMPACT
10 REPORT FOR THE OAKLAND INTERNATIONAL AIRPORT
11 TERMINAL MODERNIZATION AND DEVELOPMENT PROJECT

12
13
14
15
16
17
18
19
20
21
22
23
24
25

---oOo---

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

A P P E A R A N C E S

PANELISTS:

Colleen Liang

Dave Full

Craig Simon

Cindy Chavez (Interpreter PM)

1 VIDEO CONFERENCE MEETING; TUESDAY, AUGUST 15, 2023

2 11:00 A.M.

3 --oOo--

4

5 MS. LIANG: Good morning, everyone. Thank
6 you for joining. Our presentation will begin
7 shortly.

8 (Pause in proceedings.)

9 MS. LIANG: Good morning. Thank you for
10 participating in the public meeting for the Draft
11 Environmental Impact Report for the Oakland
12 International Airport Terminal Modernization and
13 Development project.

14 Before we begin our presentation, I
15 would like to make sure everyone is aware of the
16 availability of Spanish and Chinese language
17 interpretation services. I would like to introduce
18 Cindy Chavez who will explain the interpretation
19 services. Cindy.

20 MS. CHAVEZ: Thank you, Colleen. This is
21 Cindy Chavez from International Contact, your
22 language host for today. We have Spanish and
23 Cantonese interpreters for this meeting and we will
24 provide instructions of each language interpreted.

25 (Spanish Interpretations.)

1 MS. LIANG: Will you please provide the
2 Cantonese interpretations?

3 (Cantonese Interpretations)

4 MS. LIANG: Reminder for English speakers is
5 to speak slowly so interpreters can keep up with
6 you. Please keep that in mind.

7 Okay. For English participants,
8 please go to the English channel, go to the lower
9 icon in the lower part of your screen and select
10 English or EM.

11 If you're using a smart phone, click
12 on the three dots and select English. This is very
13 important if you want to hear the interpreted
14 comments into English in a later part of this
15 meeting.

16 Now, I will pass it on to Colleen, and
17 I will give back the host to Luana.

18 MS. LIANG: Thank you, Cindy.

19 I would also like to go over
20 instructions for a closed captioning that is
21 available during this meeting. If it doesn't appear
22 automatically, you can click on the cc button, which
23 is likely at the bottom of your screen.

24 For your awareness, this meeting is
25 being recorded. We also have a court reporter who

1 will be making a transcript of this meeting.

2 We will now begin our presentation.

3

4 ***PRESENTATION***

5

6 MS. LIANG: Thank you, again, for
7 participating in the public meeting for the Draft
8 Environmental Impact Report for the Oakland
9 International Airport Terminal Modernization and
10 Development Project. My name is Colleen Liang,
11 Acting Director of Environmental Programs and
12 Planning for the Port of Oakland and the main point
13 of contact for the environmental process for the
14 proposed project.

15 Joining me to present today are
16 Craig Simon, Interim Aviation Director for the Port
17 of Oakland, and Dave Full, Project Manager with RS&H
18 California.

19 Our agenda for the meeting is shown
20 here on the screen. The first topic on the agenda
21 is introductions of the presenters, which we just
22 went over.

23 Next, we will present the proposed
24 project and summary of the environmental impacts.

25 Following the presentation, we will

1 open up the meeting to allow the public the
2 opportunity to provide comments on the Draft
3 Environmental Impact Report or Draft EIR. We will
4 provide you with instructions later in the
5 presentation on how to provide a comment.

6 I would now like to introduce
7 Craig Simon, the Interim Aviation Director for the
8 Port of Oakland who will provide some background on
9 the proposed project and an overview of the airport.

10 Craig.

11 MR. SIMON: Thank you, Colleen.

12 OAK is the main airport for the
13 Greater East Bay, the most populated area in the
14 Metropolitan San Francisco Bay area. It is the
15 closest airport to most Bay area residents and
16 employers.

17 By roadway and regional rails, OAK
18 enables excellent access to all of the region's
19 businesses, entertainment, and tours and venues.

20 In addition to operating OAK, the Port
21 oversees the Oakland seaport and 20 miles of East
22 Bay waterfront. Together with its business
23 partners, the Port supports more than 98,000 jobs in
24 the region with more than 130 billion in economic
25 impact.

1 The airport includes south field,
2 which accommodates the commercial passenger and
3 cargo activity, and north field, which was the
4 original airport and now accommodates corporate and
5 general aviation purposes and other supporting
6 facilities.

7 The airport is served by several
8 passenger and cargo airlines. In 2019, the airport
9 accommodated approximately 13.4 million passengers,
10 about 640,000 tons of cargo and had about 242,000
11 total aircraft operations.

12 The airport currently has 29 aircraft
13 gates and two terminals located in south field.
14 Terminal one was built in the 1960s, and the airport
15 has not kept up with the needs of modern day
16 passengers or current seismic standards. It is time
17 to update these facilities.

18 Also, based on market demand, we
19 anticipate approximately 24 million annual
20 passengers will be passing through the airport by
21 2038.

22 For the past five years, the Port has
23 discussed the proposed project and the environmental
24 process with community stakeholders, including the
25 Oakland Airport noise forums and the Aviation

1 Stakeholder Advisory Committee.

2 The Port is continuing discussion with
3 today's presentation, which will provide you with
4 background information about the proposed project,
5 results of the environmental review process, and how
6 you can submit comments.

7 The Port has developed a website for
8 posting information and updates about the Terminal
9 Modernization and Development project as shown on
10 the screen.

11 For those on the phone, it is
12 www.OaklandAirport.com/terminaldevelopment. Again,
13 that is www.OaklandAirport.com/terminaldevelopment.

14 In addition, we will post to the
15 website in our Zoom chat. Thank you, again, for
16 your participation today and for your interest in
17 our efforts.

18 Now, I would like to introduce
19 Dave Full with RS&H who is the Port's environmental
20 planning consultant for the proposed project. Dave
21 will provide an overview of the California
22 Environmental Quality Act process and of the
23 proposed project.

24 Dave.

25 MR. FULL: There we go. Thank you, Craig.

1 The Port is required to prepare
2 environmental documentation in compliance with the
3 California Environmental Quality Act or CEQA. The
4 CEQA process is primarily designed to identify and
5 disclose to the decision-makers and the public the
6 environmental impacts of a project prior to its
7 consideration and approval.

8 The CEQA process is intended to do the
9 following:

10 Number one, enhance public
11 participation in the review process; number two,
12 encourage informed decisions; number three, promote
13 coordination between government agencies; and number
14 four, identify ways to minimize or avoid the
15 significant effects of a project.

16 It's also important to note that the
17 proposed project also will be subject to approval by
18 the Federal Aviation Administration or the FAA at
19 OAK.

20 This means that the proposed project
21 will be subject to separate federal environmental
22 review process in compliance with the National
23 Environmental Policy Act or NEPA.

24 Thus, the preparation of the EIR is
25 that in compliance with CEQA, it does not satisfy

1 the requirement to prepare NEPA documentation.

2 The CEQA process is prescriptive in
3 that the lead agency, in this case, the Port of
4 Oakland, must follow the steps outlined on the
5 screen. And we've indicated where we are in the
6 process there with the red text.

7 Three separate documents will be
8 published as part of the CEQA process. The first is
9 the Notice of Preparation, which was published on
10 May 7th, 2021.

11 The second is the publication of the
12 Draft EIR, which occurred on July 17th, 2023.

13 And the third will be the Final EIR.
14 That document will include any revisions to the
15 Draft EIR that are necessary and responses to all
16 comments received during the 60-day public comment
17 period.

18 The Port has identified four project
19 objectives for the implementation of the proposed
20 project. Objective one, modernize existing terminal
21 facilities to optimize safety and security for
22 passengers and workers.

23 Objective two, provide placement and
24 new terminal facilities that are sized to
25 efficiently accommodate the market-based passenger

1 demand at industry levels of service and designed to
2 improve passenger experience.

3 Objective three, modify and replace
4 existing nonterminal facilities at OAK to
5 accommodate the market base demand.

6 And finally, Objective four is to
7 provide adequate aircraft gates, aircraft parking
8 and terminal facilities that are sized and
9 configured to accommodate the larger sized aircraft
10 fleet forecast at the airport.

11 As required under Section 15126 D of
12 the CEQA guidelines, the Draft EIR discussed a range
13 of reasonable alternatives to the proposed project
14 that would feasibly attain most of the basic
15 objectives of the project while avoiding or reducing
16 significant environmental effects.

17 The alternatives were screened using
18 three factors. Factor one, consider reasonable
19 alternatives within the context of the Port's
20 project objectives.

21 Under Factor two screening,
22 alternatives were evaluated in terms of
23 constructability, cost, level of service and
24 airfield operational functionality considerations.

25 Factor three screening evaluated

1 alternatives based on their potential effect on
2 specific environmental resources that are affected
3 by the proposed project. The alternatives were
4 evaluated using all three factors to determine if
5 any alternative would be considered feasible to
6 implement.

7 A total of eight alternatives,
8 including the new project alternative, were
9 evaluated against the screening factors. Those
10 alternatives included on airport environment
11 avoidance alternatives, off airport alternatives, as
12 well as various terminal development areas that you
13 can see on the screen.

14 The proposed project would occur in
15 four areas highlighted in orange on this slide. The
16 largest area is associated with the new terminal and
17 related development. The three smaller areas are
18 associated with employee or public parking.

19 The proposed project would incorporate
20 37 project components that are grouped into six
21 categories. The six categories, which I will
22 describe in greater detail in the next few slides,
23 include demolition, passenger terminal improvements,
24 airfield improvements, landslide improvements,
25 including airport parking, airport support

1 facilities and utility improvements.

2 To accommodate the construction of the
3 proposed new facilities at OAK, some existing
4 facilities would need to be demolished and most of
5 those facilities would be relocated at the airport.

6 The existing Oakland maintenance
7 center hangar would need to be demolished and it
8 would not be replaced. Facilities that would be
9 demolished and relocated include remote and cargo
10 aircraft parking positions, cargo support buildings,
11 the provisional building, the catering building and
12 various offices and storage buildings.

13 In addition, the Terminal 1,
14 ticketing and baggage claim building, would also
15 need to be demolished after its functions are
16 relocated to other buildings.

17 The proposed project includes the
18 modernization of Terminals 1 and 2 as well as the
19 construction of a new passenger terminal. The
20 modernization of Terminals 1 and 2 include
21 consolidating the passenger processing functions,
22 such as ticketing, baggage check-in, baggage claim
23 and security screening, as well as constructing
24 expanded international arrival facilities.

25 The new terminal will be constructed

1 as a single-level terminal processor building with a
2 two-level concourse and it would be located north of
3 the existing terminal complex.

4 It would provide areas for check-in,
5 passenger security screening checkpoint, baggage
6 claim and other amenities. New connectors would
7 provide access between the new terminal and the
8 existing terminal complex.

9 Upon the completion of the passenger
10 terminal project components, OAK would have a total
11 of up to 45 aircraft gates, which is a total net
12 increase of 16 over the number of existing aircraft
13 gates.

14 The proposed airfield improvements
15 would be implemented to provide areas required for
16 the safe movement and parking of aircraft and
17 related service equipment that are associated with
18 the proposed project. It's important to note that
19 runway modifications are not a part of the proposed
20 project.

21 For landsite improvements, there's a
22 variety of those improvements that are required to
23 support the construction of the proposed new
24 terminal and to provide access to the proposed new
25 terminal.

1 These landsite improvements include
2 construction of the BART access covered walkway to
3 the proposed new terminal, the extension of the
4 terminal curbside and the construction of the return
5 to the terminal connection.

6 Proposed landsite improvements also
7 include the removal of both public and employee
8 parking spaces as shown on this slide. But to
9 ensure that there are enough parking spaces, the
10 proposed project also includes the replacement of
11 public and employee parking spaces in the locations
12 shown on this slide.

13 A variety of improvements would be
14 required to provide space for functions that support
15 the entire airport. These include a cargo building,
16 remote and cargo airfield cargo positions and an
17 airline support building.

18 Finally, a variety of improvements
19 would be needed to be made to the existing utility
20 systems at the airport to accommodate the increase
21 in square footage, the increase in the number of
22 aircraft gates and the relocation and
23 reconfiguration of existing aircraft parking
24 positions.

25 So this includes an expansion of the

1 existing central utility plant and an upgrade to the
2 existing fuel system.

3 CEQA has identified the various
4 environmental categories that CEQA documentation
5 should cover. These categories are listed on this
6 slide. Through the preparation of the Notice of
7 Preparation, the Port determined that the following
8 environmental categories would not be affected by
9 the proposed project and were not included in the
10 Draft EIR.

11 These include agricultural and forest
12 resources, mineral resources, population and
13 housing, recreation and wildfire.

14 I want to talk a little bit about some
15 of the resource areas of interest that are included
16 in the Draft EIR, and the first one is air quality,
17 greenhouse gas emissions and human health risk
18 assessment.

19 With respect to air quality and
20 greenhouse gas emissions, the construction-related
21 emissions are from the use of construction
22 equipment, construction worker vehicle trips, and
23 dust generation from earth moving and demolition
24 activities.

25 These emissions were compared to

1 established thresholds and were determined to be
2 less than significant.

3 Operation-related emissions are from
4 aircraft operations as well as passenger and worker
5 vehicle trips. The air quality in greenhouse gas
6 emission impacts analyzed are based on future levels
7 of aviation activity that are forecast to occur at
8 OAK, regardless of whether the proposed project is
9 implemented.

10 Most of the emissions are from
11 aircraft operations, and this would be potentially
12 significant and unavoidable. The Port would include
13 zero emission opportunities in sustainable design
14 into its development to meet these zero emission
15 goals.

16 The Port would also install electrical
17 infrastructure in the new terminal and relocated
18 cargo area. In addition, Southwest, the largest air
19 carrier at OAK, is currently using sustainable
20 aviation fuel at OAK.

21 Southwest's goal is to replace 10
22 percent of its total jet fuel consumption with
23 sustainable aviation fuel by 2030. And the Port
24 will continue to work with its airline tenants on
25 opportunities to bring in more sustainable aviation

1 fuel to OAK.

2 While these measures and initiatives
3 would be continued to be implemented at OAK, the
4 Draft EIR took a conservative approach to the air
5 quality and greenhouse gas analysis and they are not
6 included in the analysis.

7 With respect to human health risk
8 assessments, it was conducted to assess changes to
9 health impacts for people during construction and
10 operation of the proposed project.

11 Chronic and acute noncancer human
12 health hazards would be significant for on airport
13 workers, but not significant for residents in the
14 airport vicinity.

15 The majority of human health hazard
16 effects for on airport workers would result from
17 aircraft operations, which, as I've said, the Port
18 does not have the authority to regulate.

19 Second area of interest is noise.
20 Noise impacts from construction equipment expected
21 to be used for the proposed project were evaluated
22 by considering the different types of construction
23 activities and calculating construction-related
24 noise levels at nearby noise sensitive receptors.

25 Estimated construction noise levels

1 indicate that exceedances of the City of Oakland's
2 limits would occur at three receptors in 2025, at 13
3 receptors in 2026 and at one receptor in 2027.
4 Mitigation measures would be used to reduce that
5 impact.

6 And those measures include the
7 monitoring of construction noise, the implementing
8 of construction scheduling and implementing
9 construction equipment restrictions.

10 To evaluate aircraft operation noise
11 impacts, noise levels associated with the proposed
12 project were compared to the aircraft operation
13 noise levels associated with existing conditions.
14 The several points on the slide show the location of
15 the noise monitoring sites.

16 The Port used the FAA's noise model to
17 determine these noise levels. Established
18 significant thresholds indicate that a significant
19 impact would occur if there were to be a 1.5 decibel
20 increase in noise levels at a noise sensitive
21 receptor when compared to existing conditions.

22 The analysis used the FAA-approved
23 noise model and determined that there are no noise
24 sensitive uses where a 1.5 decibel increase would
25 occur; therefore, aircraft noise impacts to

1 sensitive noise receptors would be less than
2 significant.

3 Our third area of interest is
4 transportation. And for that, we turn to vehicle
5 miles travelled, or VMT, which is a calculation of
6 every trip taken by a person multiplied by the
7 length of each trip.

8 The VMT was determined based on
9 vehicle trip generation, passenger enplanement and
10 average trip length. It's probably worth mentioning
11 that the word passenger "enplanement" is simply a
12 person who gets on a commercial aircraft.

13 So when we talk about passenger
14 enplanement, it's about the number of people getting
15 on aircraft. And that's a standard measure that is
16 used by the FAA.

17 As shown, the VMT per enplanement with
18 the proposed project in 2028 and 2038 would be less
19 than the VMT for enplanement under existing
20 conditions.

21 Our fourth area of interest is
22 cultural resources. The proposed project would
23 demolish the Terminal 1 ticketing and baggage claim
24 building, which was designed by noted Oakland
25 architecture firm Warnecke & Warnecke.

1 Demotion of this building, which is
2 shown on this slide, would be considered a
3 potentially significant impact on historic resource.

4 As mitigation, a Historic American
5 Building Survey, or HABS, report would be prepared
6 prior to demolition and public interpretive
7 materials would be developed. The proposed project
8 would not cause the change in the significance of
9 known archaeological resources.

10 Our next area of interest is
11 biological resources in wetlands. The airport
12 occupies approximately 2,600, acres including
13 wetlands and other upland habitats comprised of
14 nonnative annual grasslands, monotypic stands of
15 pampas grass and ice plants, developed areas, bare
16 ground and gravel.

17 The biological resources are shown on
18 this slide. Most of the wetlands within the airport
19 are non-title and occur mainly east and west of the
20 airport terminals and south of the main runway.

21 Most of the airport is already paved.
22 The proposed project would result in the loss of
23 less than one acre of wetland, which is a
24 low-quality linear drainage feature located adjacent
25 to taxiway Bravo and also west of the proposed north

1 field lot, two locations.

2 Impacts to these features would be
3 offset to wetland credits already purchased by the
4 Port from the San Francisco Bay Wetland Mitigation
5 Bank. And that would reduce the impact of the
6 proposed project to less than significant.

7 So now I'm going to revisit the EIR
8 process flow chart that you saw earlier because I
9 want to reiterate what the next steps are going to
10 be. We will receive comments on the Draft EIR until
11 5:00 p.m. Pacific daylight time on
12 September 15, 2023.

13 The next step following the public
14 review period is to prepare responses to the
15 comments that are received and those will be
16 included in the Final EIR. There will be public
17 notification that the Final EIR has been completed
18 and is available to the public prior to any
19 certification by the Board of Port Commissioners.

20 Regarding NEPA, the FAA will be the
21 lead agency for NEPA documentation. The FAA has not
22 determined a schedule yet for the NEPA documentation
23 so information about the NEPA process will be
24 available at a later time.

25 Colleen, I'm going to turn it back to

1 you.

2 MS. LIANG: Thank you, Dave.

3 Here are the four ways to provide
4 comments on the Draft EIR. The first is to send an
5 e-mail to termdev@PortOakland.com. That's
6 termdev@PortOakland.com.

7 The second is to use the online form
8 found on the project website, which is
9 www.Oaklandairport.com/terminaldevelopment.

10 The third is to provide your comments
11 via U.S. mail. Send those comments to me,
12 Colleen Liang at Port of Oakland Environmental
13 Programs & Planning Division, 530 Water Street,
14 Oakland, California 94607.

15 The fourth is to provide your comments
16 today during this public meeting or during any of
17 the other public meetings on the Draft EIR. Once
18 again, all comments must be received by 5:00 p.m.
19 Pacific Daylight Time on September 15th, 2023.
20 Please account for mail delivery to be sure your
21 mailed comments are received on time.

22 For this meeting, if you want to
23 provide comments, but do not want to state them
24 verbally, you can submit your comments in writing by
25 clicking on the chat button on the toolbar at the

1 bottom of your screen and then typing in your
2 comment.

3 Please be aware that there's a limit
4 of about 1,000 characters for a chat message. If
5 you have additional comments, you can create a new
6 chat message or you can send in your comments via
7 e-mail, online, the U.S. Mail, or at future public
8 meetings as described earlier. I will provide that
9 information again at various times during our
10 meeting today.

11 To provide comments verbally, click on
12 the raised hand button on the toolbar at the bottom
13 of your screen. For those of you on the phone, dial
14 star nine to raise your hand. We will be calling on
15 people in the order the hands are received.

16 For those participants using a phone,
17 we will identify you by the last three digits of
18 your phone number. Once your name or last three
19 digits of your phone number has been called, staff
20 will allow you to unmute yourself.

21 At that time, you will receive a
22 notice asking you to unmute. For those online, just
23 click on the unmute button, and you will be able to
24 talk.

25 For those on the phone, unmute your

1 phone by dialing star six to speak. Once you are
2 unmuted, please state and spell your name for the
3 record.

4 In addition, if you are representing
5 an agency or an organization, please state the name
6 of that agency or organization.

7 Each speaker will have two minutes to
8 provide their comment. Once you have identified
9 yourself, we will start the two-minute clock and you
10 may provide your comments. Each speaker is allowed
11 one opportunity to speak, and you will not be
12 permitted to cede your time to another person.

13 If you have additional comments,
14 please submit them through the chat feature or in
15 one of the ways to submit comments as described
16 earlier.

17 All verbal comments will be part of
18 the public record for the project and will be
19 responded to in the Final EIR. There will not be a
20 verbal response. Any questions will be treated as a
21 comment and be included as part of the public
22 record.

23 Also important is to remind everyone
24 to be respectful of others and to use appropriate
25 language when making comments. These comments will

1 be part of the public record for the proposed
2 project.

3 Dave.

4 MR. FULL: Thank you, Colleen.

5 All right. So Colleen has explained
6 how to provide oral comments today, and it's still
7 up there on the screen. And you also see our
8 two-minute time count button there.

9 So I'm going to call on the first
10 speaker, and then I will also say who is going to be
11 after that speaker so you can be ready for it. So
12 our first speaker is Andrew O'Toole, and after that
13 will be Richard Jepsen.

14 So, Andrew, I think we have unmuted
15 you, and hopefully you have been unmuted. So please
16 state and spell your name, Andrew, and then once
17 that occurs, the two-minute clock will begin.

18 Andrew? Okay. Thank you, Andrew. I
19 see that you put in the chat that you don't have a
20 comment. So thank you for that, Andrew.

21 We will move on to our next person,
22 which will be Richard Jepsen, and he will be
23 followed by Kate Lenhardt.

24 Richard, I think you have been unmuted
25 so you can please state and spell your name and then

1 the two-minute clock will begin.

2 MR. JEPSEN: Thank you, Dave. My name is
3 Richard Jepsen. That's R-i-c-h-a-r-d, J-e-p-s-e-n.

4 Where can I see the business case for
5 the expansion and modernization? I know this is
6 community impact meeting, but I'm confused by the
7 two apparent messages. One that expansion is needed
8 to meet the demand and the other is that the Port's
9 considering a rebrand because OAK doesn't seem to be
10 efficiently well known.

11 How much of this is response to FAA
12 regulatory stuff and how much of it is finance-based
13 and how much mission-based?

14 MR. FULL: Very good. Any other comments,
15 Richard?

16 MR. JEPSEN: No. No. That's it. Thank
17 you.

18 MR. FULL: Very good. Thank you for your
19 comment. We appreciate that.

20 Our next speaker is Kate Lenhardt.
21 Kate, we will unmute you. Hopefully you can find
22 the button. And, Kate, once you're ready to begin,
23 please state your name and spell it, and then your
24 two minutes will begin.

25 MS. LENHARDT: My name is Kate Lenhardt,

1 K-A-T-E, last name L-E-N-H-A-R-D-T, and I live three
2 miles from the Oakland airport.

3 I encourage the Port to protect the
4 health and well-being of my community and reject
5 this proposal. The Draft EIR does not fully
6 evaluate the noise impacts on surrounding
7 communities from more flights overhead.

8 Even today, with the current number of
9 flights, my health and well-being are greatly
10 impacted. I cannot sleep thoroughly when my windows
11 are open, which I need to do to cool my home at
12 night.

13 Most homes in my community do not have
14 the luxury of air conditioning and there are many,
15 many homes under the flight paths. This area is
16 crowded with multifamily homes providing a more
17 affordable housing option to those of us who are
18 less well off.

19 I cannot hear normal conversation
20 outdoors. I cannot hear my TV or normal
21 conversation with patio door or windows open, again,
22 in order to cool my home.

23 I have only been able to hear the TV
24 with my patio door closed since installing a
25 double-pane patio door, an option not everyone can

1 afford.

2 The roar of jet planes overhead is
3 distressing. You might imagine that we get used to
4 it, but recent research has shown that though we
5 might get used to it psychologically, we can never
6 get used to it physiologically.

7 Our body is flooded with cortisol,
8 putting us in a state of alarm, every time a plane
9 roars overhead, shaving years off of our lives.
10 It's become worse since more flight paths are
11 directly over our homes rather than directly over
12 the Bay.

13 I encourage the Port to protect the
14 health and well-being of my community and reject
15 this project. Thank you for your time and
16 attention.

17 MR. FULL: Very good. Thank you, Kate, for
18 your comments.

19 At this point, I don't have anybody
20 else who has raised their hand. So I would
21 encourage folks who want to the provide comments to
22 go ahead and raise your hand.

23 The instructions are there on the
24 screen. So hopefully that will make it easy enough
25 for you to do so. And I do see I do have another

1 person who has raised their hand, so I'm going to go
2 to -- oh, boy, I hope I say it right. Please --
3 this is why you get to say and spell your own name
4 in case I mess it up.

5 Romario Conrado is how I believe you
6 would say that, but please correct and go ahead and
7 state and spell your name and then your two minutes
8 will begin.

9 MR. CONRADO: Yeah. You got it correctly.
10 My name is Romario Conrado. It's R-O-M-A-R-I-O,
11 C-O-N-R-A-D-O. I just wanted to express my
12 gratitude for this presentation. I'm a district
13 representative for Senator Nancy Skinner and I look
14 forward to sharing, you know, the things that I
15 learned in this meeting and seeing if she would like
16 to send in a public comment as well.

17 MR. FULL: Very good. Thank you, Romario.
18 I appreciate that.

19 Again, I don't have any other people
20 who have raised their hand, so I would encourage you
21 if you want to provide a comment, this is an
22 opportunity for you to do so.

23 I am just remind folks that if you do
24 want to provide a comment, use the raise hand
25 function. You can find that at the bottom of your

1 screen. If you look on your screen now, you can
2 kind of see where that is on your toolbar.

3 You just hit that button and your hand
4 is raised and I will be able to say that you would
5 like to provide a comment.

6 If you are one of the folks that are
7 on the phone, and I see that there are several folks
8 on the phone, you would use star nine and that will
9 raise your hand. And then we will be able to see
10 that you would like to speak and provide a comment
11 as well.

12 I will remind folks that we have
13 advertised that we will be available here on this
14 Zoom webinar until 12:30 for anybody who would like
15 to provide comments. We do show the slide there on
16 how to raise your hand so that you can provide
17 comments.

18 We will continue to monitor that, but
19 at this time, since I do not have anybody who would
20 like to do that, Colleen, I think you and I can --
21 can go dark, if you will, and we will wait and see
22 if anybody wants to provide comments.

23 MS. LIANG: We have a comment.

24 MR. FULL: And we actually got one, so there
25 we go. It looks like Sr. Pat I think is the -- is

1 the name that I'm looking at here. So if we could
2 unmute Sr. Pat and let that person go ahead and
3 provide the comments.

4 Please go ahead, say and spell your
5 name and then your two minutes will begin.

6 MS. NAGLE: I'm Patricia, P-A-T-R-I-C-I-A,
7 Nagle, N-A-G-L-E. I don't know where the senior
8 came from. I am a senior. I live about 3 miles
9 from the airport. I live directly in the path of
10 planes flying on runway ten.

11 I'm assuming that runway ten will be
12 one of those most used, again, as it seems to always
13 be used for departures and arrivals.

14 I'm aware that this plan presented was
15 presented today in a technical manner; however,
16 that's not abstract from the effect of what's being
17 done on human beings. Our health is affected by
18 this plan. Our health is affected every single day
19 by planes flying directly over our homes.

20 I'm saddened to see the lack of
21 humanity, consideration for us in this plan. Thank
22 you.

23 MR. FULL: All right. Thank you, Patricia,
24 for your comments. I don't know how -- I just saw
25 SR dot so I just assumed that was senior and that's

1 my fault, so I apologize for that.

2 We do have another speaker and that is
3 David Gassman. Please unmute, David.

4 And, David, please state and spell
5 your name and then your two minutes will begin.

6 MR. GASSMAN: Am I unmuted? Yes.

7 MR. FULL: You are good, David. We can hear
8 you. Go ahead. State and spell your name.

9 MR. GASSMAN: Because I didn't see the
10 unmute button. This is David Gassman, D-A-V-I-D
11 G-A-S-S-M-A-N. I just want to be sure. I live in
12 Oakland, that the Port, the Board, the process
13 consider the inevitable changes that are going to
14 have to happen if we are going to continue flying in
15 this country in this world.

16 I mean, you were talking about
17 sustainable aviation fuel. That's not really
18 substantially different from fossil-based fuel.
19 Airline -- airplane travel is an environmentally
20 destructive process.

21 I argue that we have to rethink it
22 very, very carefully as opposed to expanding our
23 capacity to travel on fossil fuel or even
24 sustainable aviation fuel planes. We really need to
25 rethink that carefully.

1 And if this modernization and
2 development project does not do that, and I have
3 seen no indication that it does, it is a mistake.
4 And I -- I think I've made my point, maybe not as
5 eloquently as I'd like to, but I would hope you'd
6 get the message. Thank you very much.

7 MR. FULL: All right, David. Thank you
8 for -- for your comments. We appreciate that. I do
9 not have anybody else who has a hand raised, so I
10 would again encourage those who would like to
11 provide comments.

12 And as a reminder, every comment that
13 we receive, verbally or through the chat, will
14 become part of the public record and will be
15 included in the Final EIR.

16 We will be providing responses to all
17 the comments that we received at this meeting, at
18 our future meetings that we are -- that we are
19 having as well, as well as through the project
20 website to provide your comments.

21 So I will, again, just emphasize that
22 if you'd like to provide a comment verbally today,
23 please use that raise hand function at the bottom of
24 your screen on your toolbar, or if you are on the
25 phone, just dial star nine and that will raise your

1 hand and we will see that you would like to provide
2 us a comment.

3 All right. I see another hand raised
4 and it looks like Anthony, just T period. I'm
5 assuming your last name begins with the letter T,
6 but we will unmute you.

7 And, Anthony, if you would go ahead
8 and state your name and then spell it for us, I
9 would appreciate it, and then your two minutes will
10 begin.

11 MR. TEJADA: Great. Thank you. Name is
12 Anthony, A-N-T-H-O-N-Y, Tejada, T-E-J-A-D-A.

13 My comment is specific to Chapter 3 of
14 the EIR, Figure 3.1-3. It goes on to explain kind
15 of the -- the boundary limits that are depicted in
16 that figure. And I was hoping as part of the EIR
17 comment resolution process, someone could expand on
18 how the project boundary, the general study area was
19 determined.

20 It looks as though it's intersecting
21 with San Francisco County, San Mateo County, Alameda
22 County limit lines on the west side, which makes
23 sense. But as far as the east side, the project
24 boundary, the general study area is basically
25 running the limits of International Boulevard and

1 East 14th Street and that's essentially as far east
2 as it goes.

3 I have heard a few different comments
4 here regarding flight paths and those over, you
5 know, various areas of San Leandro, Oakland and
6 other communities. It would seem as though that
7 project boundary on the east side would be better
8 served pushing further east than the encroached
9 limits that are depicted right now on International
10 Boulevard and East 14th, at least to a bare minimum
11 using I-580 as a marker, the complete span of I-580.

12 So, yeah, if that can just be
13 addressed and expanded upon as to how that general
14 study area was determined and, you know, expand on
15 the fact that it does provide some sort of
16 all-inclusive reading or metric as to how it was
17 derived, that would be great.

18 And if not, if the Port could consider
19 expanding the eastern limits out to at least I-580
20 so that we are getting more of a wider, broader
21 picture of what the impacts are. Thank you.

22 MR. FULL: All right. Very good, Anthony.
23 Thank you for your comments.

24 And let's see. Yes. I don't have any
25 other folks who have raised their hand.

1 Again, I will remind folks that we are
2 going to keep this webinar open until 12:30. So if
3 you do want to -- to make a comment, please go
4 ahead, raise your hand so we can call on you, and we
5 can get that comment into the record for this EIR.

6 (Pause in proceedings.)

7 MR. FULL: I'm monitoring the chat as well.
8 One way to do it, those comments as they come into
9 the chat, those will be part of the public record
10 and included in the Final EIR.

11 So that is one way to do it. The
12 other way right now is to also use the raise hand
13 function. And to do that, you look on the screen,
14 you can see where the raise hand function is on your
15 toolbar. It should be at the bottom of your screen.

16 If you're on the phone, use star nine,
17 and that will raise your hand and we will be able to
18 see that you would like to make a comment.

19 Colleen, do you want to go over the
20 different ways of providing comments as well? I
21 think we'd have to test Anjana's skills there with
22 respect to the PowerPoint.

23 But, Anjana, can you go to the slide
24 that shows the four different ways of providing
25 comments?

1 MS. LIANG: Thank you, Anjana. So here the
2 four ways again to provide comments on the Draft
3 EIR. The first is to send an e-mail to
4 termdev@PortOakland.com. That's
5 termdev@PortOakland.com.

6 The second way is through the online
7 form at www.Oaklandairport.com/terminaldevelopment.

8 The third way is through U.S. Mail to
9 me, Colleen Liang, Port of Oakland Environmental
10 Programs & Planning Division 530 Water Street,
11 Oakland, California 94607.

12 The fourth is to provide your comments
13 today during this public meeting or during any of
14 the other public meetings on the Draft EIR.

15 MR. FULL: Thank you, Colleen.

16 So, Anjana, I'm going to ask you now
17 to go back -- you're reading my mind. Thank you so
18 much. So go back to that particular screen, which
19 shows that -- how to actually raise your hand if
20 you're online, there at the bottom of your toolbar,
21 or use star nine to raise your hand if you're on the
22 phone.

23 We do not have anybody who would like
24 to make a comment right now. So, Colleen, why don't
25 you and I go dark, and we will continue to monitor.

1 And when somebody does raise their hand, we will
2 come back on and call that person.

3 And look at that. Christopher has
4 bailed me out a little bit and has raised -- raised
5 their hand. So next speaker will be
6 Christopher Rincon.

7 Christopher, we will unmute you and so
8 then please state and spell your name, and then that
9 two minutes will begin.

10 MR. RINCON: Hello, everyone. My name is
11 Christopher Rincon, spelled out
12 C-H-R-I-S-T-O-P-H-E-R. My last name is spelled out
13 R-I-N-C-O-N. I'm a -- I'm a civil engineer
14 representing the D'Leon Consulting Engineers.

15 I just wanted to say that your
16 presentation was very interesting, and we look
17 forward to seeing the progress at Oakland
18 International Airport. Thank you for the
19 presentation.

20 MR. FULL: All right. Thank you,
21 Christopher, for your comment.

22 And I do see that the locations of
23 where the Draft EIR is available have been put in
24 the chat. So if you'd like to find that location,
25 best place to look is in the chat.

1 So I will mention that and I do have
2 another speaker. Looks like Achilles Chua.
3 Achilles, we will unmute you, and then once that has
4 happened, please state and spell your name and then
5 your two minutes will begin.

6 Achilles, I think we've unmuted you
7 hopefully.

8 MR. CHUA: Can you hear me?

9 MR. FULL: We can hear you. Thank you.

10 MR. CHUA: Okay. Great. So I'm
11 Achilles Chua, spelling is A-C-H-I-L-L-E-S, C-H-U-A.
12 And I represent DES Architects and Engineers. And,
13 yes, we found this webinar very interesting. And
14 our comment, this is just for Terminal 1 and 2, and
15 that's all we have for now.

16 MR. FULL: Okay. Very good. Thank you,
17 Achilles. I appreciate the comment.

18 The other thing I should mention is
19 that the chat, if you put a chat in, it's only going
20 to folks at the Port. It's not a public chat, but
21 it will become part of the public record in the
22 Final EIR.

23 So just wanted to let people know that
24 you're only going to be able to see the chats that
25 we have provided with respect to information about

1 the process, such as the -- such as the locations
2 for the -- where the EIR is actually available.

3 All right. So if you'd like to make a
4 comment, please go ahead and raise your hand as
5 shown on the screen. If you are on the phone, use
6 star nine to raise your hand.

7 As a reminder, we will be here until
8 12:30. Colleen, why don't we go dark to monitor and
9 see if anybody would like to make a comment. And if
10 so, we will come back on and ask that person to make
11 their comment.

12 (Pause in proceedings.)

13 MR. FULL: All right. We have come back.
14 Just to make sure anybody wanted to make a comment,
15 we will be here until 12:30. If there are any
16 comments you would like to provide, if you would
17 like to provide a comment, please raise your hand,
18 use the function at the bottom of the screen. That
19 will raise your hand and I will be able to see that
20 you would like to make a comment.

21 If you're on the phone, you can use
22 star nine to raise your hand and, again, we will see
23 you and you will be able to provide a comment.

24 I do see one hand raised. Oh, it just
25 got lowered. So if you would like to make a

1 comment, please go ahead and raise your hand again.
2 I didn't get to see who that was. It happened so
3 quickly.

4 All right. Colleen, I think we will
5 be back every five minutes to remind people. Does
6 that sound good to you, just to make sure that we
7 take any comments that might come in during our
8 scheduled hour-and-a-half?

9 MS. LIANG: Yes. That sounds good.

10 MR. FULL: All right. Colleen and I are
11 going to go dark again, and we will be back at 12:15
12 just to remind people on how to make comments.
13 Thank you.

14 (Pause in proceedings.)

15 MR. FULL: All right. It's 12:15. As we've
16 indicated, we will be here till 12:30 to take any
17 public comments. If you would like to provide a
18 comment, use the raised hand function at the bottom
19 of the toolbar and we will show you on the screen
20 where that will be located.

21 And if you're on the phone, you can
22 use star nine to raise your hand and we will see
23 that you would like to provide a comment.

24 I do see we have a raised hand. Looks
25 like Darrell Burke. So, Darrell, we will unmute

1 you. Please state and spell your name and then your
2 two minutes will begin.

3 MR. BURKE: All right. Darrell Burke. I'm
4 a Bay farm resident. I've got thousands of
5 complaints in due to noncompliant departures, and
6 I'm wondering how the Port is going to mitigate the
7 onslaught of -- of noncompliant departures with the
8 expansion of the airport.

9 Right now, the only thing noise has
10 done Jessie Richardson over there, who I believe
11 their hands are tied, the only thing that they have
12 done is instead of calling, I have an app on the
13 phone.

14 I just got three notices today of
15 noncompliant departures. I imagine there will be
16 more of those as well as just commercial flights
17 flying over Bay Farm. And I would invite anybody on
18 this meeting to spend some time here and listen to
19 these flights.

20 I'm happy to provide coffee and donuts
21 or something like that. But I'm wondering how the
22 board is going to mitigate the noise factor and the
23 pollution. Thank you.

24 MR. FULL: Very good, Darrell. Thank you
25 for your comment.

1 Do I have anybody else who would like
2 to make a comment? Again, I will remind you to just
3 raise your hand using the toolbar at the bottom of
4 the screen, or if you're on the phone, use star nine
5 to raise your hand. And then we will recognize that
6 you have a raised hand and we will be able to call
7 on you. All right.

8 (Pause in proceedings.)

9 MR. FULL: I will remind folks, if you would
10 like to provide a comment, please raise your hand.
11 You can see the raised hand function at the bottom
12 of your screen -- your toolbar at the bottom of your
13 screen. Sorry about that.

14 Or if you're on the phone, you can
15 raise -- you can use star nine to raise your hand.
16 I will remind folks that each speaker is allowed one
17 opportunity to speak at each meeting and you won't
18 be permitted to cede your time to another person.

19 And if you do have additional comments
20 beyond what you've -- you've made today, you can
21 submit them either through the chat or you can do it
22 in other ways. And Colleen is going to go over
23 those at the -- toward the end of our meeting, I
24 believe, so you can see what those different ways
25 are.

1 You also can attend our meeting that
2 we are having this evening that will begin at
3 6:00 p.m. at the airport Hilton Hotel.

4 So if you'd like to come there, the
5 presentation will be the same as what we've made
6 today during this webinar, but we will have
7 opportunities for public comment during that meeting
8 as well.

9 So, again, if you'd like to make a
10 public comment, please use the raise hand function
11 on the toolbar at the bottom of your screen, or use
12 star nine to raise your hand if you're using a
13 phone.

14 With that, Colleen, I think we will go
15 dark again until about 12:25. We will be here until
16 12:30, though.

17 (Pause in proceedings.)

18 MR. FULL: All right. It's 12:25. We are
19 here until 12:30 to take comments. If you do want
20 to the provide a comment, please use the raise hand
21 function found at the bottom of the toolbar at the
22 bottom of your screen.

23 If you're on the phone, use star nine
24 to raise your hand and that will enable us to call
25 on you for you to be able to provide your comment.

1 Colleen, I think we will just stay on
2 until 12:30 if that's okay with you.

3 MS. LIANG: Yes. I agree.

4 (Pause in proceedings.)

5 MR. FULL: Colleen, I'm going to do a final
6 reminder on how to provide comments.

7 There are no raised hands at the
8 moment, but if anybody that is in attendance would
9 like to speak, you do need to raise your hand.

10 There's two ways of doing it. First
11 is to use the raised hand function. You will find
12 that on the toolbar at the bottom of your screen.
13 Just click on that raised hand and it will come up
14 and we will be able to see that you would like to
15 make a comment.

16 The second method is if you're on the
17 phone, you can use star nine to raise your hand, if
18 you're on the phone, and we will see that you would
19 like to make a comment and we will call on you.

20 MS. LIANG: Thank you for participating in
21 our public meeting today. As a reminder, if anyone
22 missed the presentation, the recording will be
23 posted on the website where you will be able to
24 review it. Also I want to remind everyone on how to
25 provide comments.

1 You can send an e-mail to
2 termdev@PortOakland.com. You can also use the
3 online form found on the project website, which is
4 www.Oaklandairport.com/terminaldevelopment or you
5 can send comments via U.S. Mail to me at Port
6 Oakland Environmental & Planning Division, Oakland,
7 California 94607.

8 You can also participate in the
9 remaining public meetings. We will have an
10 in-person meeting today August 15th, 2023, from 6
11 to 7:30 p.m., a second in-person meeting on
12 August 30th, 2023, 11 a.m. to 12:30 p.m. We will
13 also have another virtual meeting August 30th, 2023,
14 6 to 7:30 p.m.

15 Our presentation will be the same for
16 all public meetings. Note that the in-person
17 meeting will have an open house format prior to the
18 presentation. All comments must be received by
19 5:00 p.m. Pacific daylight time on
20 September 15th, 2023.

21 If mailing comments, please account
22 for mail delivery time so be sure your mailed
23 comments are received on time.

24 Thank you, again, for participating
25 today. I would also like to thank the interpreters

1 from International Contact and the court reporter
2 for their assistance today. We will now conclude
3 the meeting.

4 (The proceedings concluded at 12:30 p.m.)

5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

1 I, TANYA ROGERS, CSR No. 10178, Certified
2 Shorthand Reporter, certify:

3 That the foregoing proceedings were taken
4 remotely before me at the time and place therein set
5 forth,

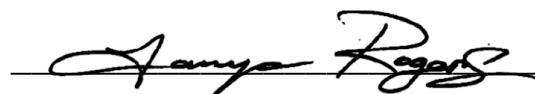
6 That the foregoing is a true and correct
7 transcript of my shorthand notes so taken.

8 I further certify that I am not a relative or
9 employee of any of the parties, nor financially
10 interested in the action.

11 I declare under penalty of perjury under the
12 laws of California that the foregoing is true and
13 correct.

14 Dated this 22nd day of August 2023.

15
16
17
18
19
20
21
22
23
24
25



TANYA ROGERS, CSR # 10178

-	2025 20:2	98,000 7:23	Advisory 9:1	8
--ooo-- 4:3	2026 20:3	A	affected 13:2 17:8 33:17,18	alternatives 12:13,17,19,22 13:1,3,7,10,11
1	2027 20:3	A-C-H-I-L-L-E-S 41:11	afford 30:1	amenities 15:6
1 14:13,18,20 21:23 41:14	2028 21:18	A-N-T-H-O-N-Y 36:12	affordable 29:17	American 22:4
1,000 25:4	2030 18:23	a.m. 4:2 48:12	agencies 10:13	analysis 19:5,6 20:22
1.5 20:19,24	2038 8:21 21:18	abstract 33:16	agency 11:3 23:21 26:5,6	analyzed 18:6
10 18:21	24 8:19	access 7:18 15:7, 24 16:2	agenda 6:19,20	Andrew 27:12, 14,16,18,20
11 48:12	242,000 8:10	accommodate 11:25 12:5,9 14:2 16:20	agree 47:3	Anjana 38:23 39:1,16
11:00 4:2	29 8:12	accommodated 8:9	agricultural 17:11	Anjana's 38:21
12:15 43:11,15	3 33:8 36:13	accommodates 8:2,4	ahead 30:22 31:6 33:2,4 34:8 36:7 38:4 42:4 43:1	annual 8:19 22:14
12:25 46:15,18	3.1-3 36:14	account 24:20 48:21	air 17:16,19 18:5, 18 19:4 29:14	Anthony 36:4,7, 12 37:22
12:30 32:14 38:2 42:8,15 43:16 46:16,19 47:2 48:12 49:4	30th 48:12,13	Achilles 41:2,3,6, 11,17	aircraft 8:11,12 12:7,9 14:10 15:11,12,16 16:22,23 18:4,11 19:17 20:10,12,25 21:12,15	anticipate 8:19
13 20:2	37 13:20	acre 22:23	airfield 12:24 13:24 15:14 16:16	apologize 34:1
13.4 8:9	4	acres 22:12	airline 16:17 18:24 34:19	app 44:12
130 7:24	45 15:11	Act 9:22 10:3,23	airlines 8:8	apparent 28:7
14th 37:1,10	5	Acting 6:11	airplane 34:19	approach 19:4
15 4:1 23:12	530 24:13 39:10	activities 17:24 19:23	airport 4:12 6:9 7:9,12,15 8:1,4,7, 8,12,14,20,25 12:10 13:10,11,25 14:5 16:15,20 19:12,14,16 22:11,18,20,21 29:2 33:9 40:18 44:8 46:3	approval 10:7,17
15126 12:11	5:00 23:11 24:18 48:19	activity 8:3 18:7	airline 16:17 18:24 34:19	approximately 8:9,19 22:12
15th 24:19 48:10, 20	6 48:10,14	acute 19:11	airlines 8:8	archaeological 22:9
16 15:12	60-day 11:16	addition 7:20 9:14 14:13 18:18 26:4	airplane 34:19	architects 41:12
17th 11:12	640,000 8:10	additional 25:5 26:13 45:19	airplane 34:19	architecture 21:25
1960s 8:14	6:00 46:3	addressed 37:13	airplane 34:19	area 7:13,14,15 13:16 18:18 19:19 21:3,21 22:10 29:15 36:18,24 37:14
2	7	adequate 12:7	airplane 34:19	areas 13:12,15,17 15:4,15 17:15 22:15 37:5
2 14:18,20 41:14	7:30 48:11,14	adjacent 22:24	airplane 34:19	argue 34:21
2,600 22:12	7th 11:10	Administration 10:18	airplane 34:19	arrival 14:24
20 7:21	9	advertised 32:13	airplane 34:19	arrivals 33:13
2019 8:8	94607 24:14 39:11 48:7		Alameda 36:21	
2021 11:10			alarm 30:8	
2023 4:1 11:12 23:12 24:19 48:10,12,13,20			all-inclusive 37:16	
			allowed 26:10 45:16	
			alternative 13:5,	

assess 19:8	BART 16:2	business 7:22 28:4	central 17:1	coffee 44:20
assessment 17:18	base 12:5	businesses 7:19	CEQA 10:3,4,8, 25 11:2,8 12:12 17:3,4	Colleen 4:20 5:16 6:10 7:11 23:25 24:12 27:4,5 32:20 38:19 39:9, 15,24 42:8 43:4, 10 45:22 46:14 47:1,5
assessments 19:8	based 8:18 13:1 18:6 21:8	button 5:22 24:25 25:12,23 27:8 28:22 32:3 34:10	certification 23:19	
assistance 49:2	basic 12:14		change 22:8	
assumed 33:25	basically 36:24	<hr/> C <hr/>	channel 5:8	comment 7:5 11:16 25:2 26:8, 21 27:20 28:19 31:16,21,24 32:5, 10,23 35:12,22 36:2,13,17 38:3,5, 18 39:24 40:21 41:14,17 42:4,9, 11,14,17,20,23 43:1,18,23 44:25 45:2,10 46:7,10, 20,25 47:15,19
assuming 33:11 36:5	Bay 7:13,14,15,22 23:4 30:12 44:4, 17	C-H-R-I-S-T-O-P- H-E-R 40:12	Chapter 36:13	
attain 12:14	begin 4:6,14 6:2 27:17 28:1,22,24 31:8 33:5 34:5 36:10 40:9 41:5 44:2 46:2	C-H-U-A 41:11	characters 25:4	
attend 46:1	begins 36:5	C-O-N-R-A-D-O 31:11	chart 23:8	
attendance 47:8	beings 33:17	calculating 19:23	chat 9:15 24:25 25:4,6 26:14 27:19 35:13 38:7, 9 40:24,25 41:19, 20 45:21	
attention 30:16	billion 7:24	calculation 21:5	chats 41:24	
August 4:1 48:10,12,13	biological 22:11, 17	California 6:18 9:21 10:3 24:14 39:11 48:7	Chavez 4:18,20, 21	comments 5:14 7:2 9:6 11:16 23:10,15 24:4,10, 11,15,18,21,23,24 25:5,6,11 26:10, 13,15,17,25 27:6 28:14 30:18,21 32:15,17,22 33:3, 24 35:8,11,17,20 37:3,23 38:8,20, 25 39:2,12 42:16 43:7,12,17 45:19 46:19 47:6,25 48:5,18,21,23
authority 19:18	bit 17:14 40:4	call 27:9 38:4 40:2 45:6 46:24 47:19	check-in 14:22 15:4	
automatically 5:22	board 23:19 34:12 44:22	called 25:19	checkpoint 15:5	
availability 4:16	body 30:7	calling 25:14 44:12	Chinese 4:16	
average 21:10	bottom 5:23 25:1, 12 31:25 35:23 38:15 39:20 42:18 43:18 45:3,11,12 46:11,21,22 47:12	cantonese 4:23 5:2,3	Christopher 40:3,6,7,11,21	
aviation 6:16 7:7 8:5,25 10:18 18:7, 20,23,25 34:17,24	Boulevard 36:25 37:10	capacity 34:23	Chronic 19:11	
avoid 10:14	boundary 36:15, 18,24 37:7	captioning 5:20	Chua 41:2,8,10, 11	
avoidance 13:11	boy 31:2	carefully 34:22, 25	Cindy 4:18,19,21 5:18	commercial 8:2 21:12 44:16
avoiding 12:15	Bravo 22:25	cargo 8:3,8,10 14:9,10 16:15,16 18:18	City 20:1	Commissioners 23:19
aware 4:15 25:3 33:14	bring 18:25	carrier 18:19	civil 40:13	Committee 9:1
awareness 5:24	broader 37:20	case 11:3 28:4 31:4	claim 14:14,22 15:6 21:23	communities 29:7 37:6
<hr/> B <hr/>	building 14:11, 14 15:1 16:15,17 21:24 22:1,5	categories 13:21 17:4,5,8	click 5:11,22 25:11,23 47:13	community 8:24 28:6 29:4,13 30:14
back 5:17 23:25 39:17,18 40:2 42:10,13 43:5,11	buildings 14:10, 12,16	catering 14:11	clicking 24:25	compared 17:25 20:12,21
background 7:8 9:4	built 8:14	cede 26:12 45:18	clock 26:9 27:17 28:1	complaints 44:5
baggage 14:14, 22 15:5 21:23	Burke 43:25 44:3	center 14:7	closed 5:20 29:24	complete 37:11
bailed 40:4			closest 7:15	completed 23:17
Bank 23:5				
bare 22:15 37:10				

completion 15:9	20:7,8,9		detail 13:22	40:23
complex 15:3,8	construction-related 17:20	D	determine 13:4	drainage 22:24
compliance 10:2,22,25	19:23	D'LEON 40:14	20:17	due 44:5
components 13:20 15:10	consultant 9:20	D-A-V-I-D 34:10	determined 17:7	dust 17:23
comprised 22:13	Consulting 40:14	dark 32:21 39:25	18:1 20:23 21:8	
conclude 49:2	consumption 18:22	42:8 43:11 46:15	23:22 36:19 37:14	E
concluded 49:4	contact 4:21 6:13	Darrell 43:25	developed 9:7	e-mail 24:5 25:7
concourse 15:2	49:1	44:3,24	22:7,15	39:3 48:1
conditioning 29:14	context 12:19	Dave 6:17 9:19,	development 4:13 6:10 9:9	earlier 23:8 25:8
conditions 20:13,21 21:20	continue 18:24	20,24 24:2 27:3	13:12,17 18:14	26:16
conducted 19:8	32:18 34:14 39:25	28:2	35:2	earth 17:23
CONFERENCE 4:1	continued 19:3	David 34:3,4,7,10	dial 25:13 35:25	east 7:13,21
configured 12:9	continuing 9:2	35:7	dialing 26:1	22:19 36:23 37:1,
confused 28:6	conversation 29:19,21	day 8:15 33:18	digits 25:17,19	7,8,10
connection 16:5	cool 29:11,22	daylight 23:11	directly 30:11	eastern 37:19
connectors 15:6	coordination 10:13	24:19 48:19	33:9,19	easy 30:24
Conrado 31:5,9, 10	corporate 8:4	decibel 20:19,24	Director 6:11,16	economic 7:24
conservative 19:4	correct 31:6	decision-makers 10:5	7:7	effect 13:1 33:16
consideration 10:7 33:21	correctly 31:9	decisions 10:12	disclose 10:5	effects 10:15
considerations 12:24	cortisol 30:7	delivery 24:20	discussed 8:23	12:16 19:16
considered 13:5	cost 12:23	48:22	12:12	efficiently 11:25
22:2	count 27:8	demand 8:18	discussion 9:2	28:10
consolidating 14:21	country 34:15	12:1,5 28:8	distressing 30:3	efforts 9:17
constructability 12:23	County 36:21,22	demolish 21:23	district 31:12	EIR 7:3 10:24
constructed 14:25	Craig 6:16 7:7,10	demolished 14:4,7,9,15	Division 24:13	11:12,13,15 12:12
constructing 14:23	9:25	demolition 13:23	39:10 48:6	17:10,16 19:4
construction 14:2,19 15:23	create 25:5	17:23 22:6	document 11:14	23:7,10,16,17
16:2,4 17:21,22	credits 23:3	Demotion 22:1	documentation 10:2 11:1 17:4	24:4,17 26:19
19:9,20,22,25	crowded 29:16	departures 33:13 44:5,7,15	23:21,22	29:5 35:15 36:14,
	cultural 21:22	depicted 36:15	documents 11:7	16 38:5,10 39:3,
	curbside 16:4	37:9	donuts 44:20	14 40:23 41:22
	current 8:16 29:8	derived 37:17	door 29:21,24,25	42:2
		DES 41:12	dot 33:25	electrical 18:16
		describe 13:22	dots 5:12	eloquently 35:5
		design 18:13	double-pane 29:25	EM 5:10
		designed 10:4	Draft 4:10 6:7 7:2,	emission 18:6,
		12:1 21:24	3 11:12,15 12:12	13,14
		destructive 34:20	17:10,16 19:4	emissions 17:17,20,21,25
			23:10 24:4,17	18:3,10
			29:5 39:2,14	emphasize 35:21
				employee 13:18
				16:7,11

<p>hazard 19:15 hazards 19:12 health 17:17 19:7,9,12,15 29:4, 9 30:14 33:17,18 hear 5:13 29:19, 20,23 34:7 41:8,9 heard 37:3 highlighted 13:15 Hilton 46:3 historic 22:3,4 hit 32:3 home 29:11,22 homes 29:13,15, 16 30:11 33:19 hope 31:2 35:5 hoping 36:16 host 4:22 5:17 Hotel 46:3 hour-and-a-half 43:8 house 48:17 housing 17:13 29:17 human 17:17 19:7,11,15 33:17 humanity 33:21</p> <hr/> <p style="text-align: center;">I</p> <hr/> <p>I-580 37:11,19 ice 22:15 icon 5:9 identified 11:18 17:3 26:8 identify 10:4,14 25:17 imagine 30:3 44:15 impact 4:11 6:8 7:3,25 20:5,19</p>	<p>22:3 23:5 28:6 impacted 29:10 impacts 6:24 10:6 18:6 19:9,20 20:11,25 23:2 29:6 37:21 implement 13:6 implementation 11:19 implemented 15:15 18:9 19:3 implementing 20:7,8 important 5:13 10:16 15:18 26:23 improve 12:2 improvements 13:23,24 14:1 15:14,21,22 16:1, 6,13,18 in-person 48:10, 11,16 include 11:14 13:23 14:9,20 16:1,7,15 17:11 18:12 20:6 included 13:10 17:9,15 19:6 23:16 26:21 35:15 38:10 includes 8:1 14:17 16:10,25 including 8:24 13:8,25 22:12 incorporate 13:19 increase 15:12 16:20,21 20:20,24 indication 35:3 industry 12:1 inevitable 34:13 information 9:4, 8 23:23 25:9 41:25 informed 10:12</p>	<p>infrastructure 18:17 initiatives 19:2 install 18:16 installing 29:24 instructions 4:24 5:20 7:4 30:23 intended 10:8 interest 9:16 17:15 19:19 21:3, 21 22:10 interesting 40:16 41:13 Interim 6:16 7:7 international 4:12,21 6:9 14:24 36:25 37:9 40:18 49:1 interpretation 4:17,18 interpretations 4:25 5:2,3 interpreted 4:24 5:13 interpreters 4:23 5:5 48:25 interpretive 22:6 intersecting 36:20 introduce 4:17 7:6 9:18 introductions 6:21 invite 44:17</p> <hr/> <p style="text-align: center;">J</p> <hr/> <p>J-E-P-S-E-N 28:3 Jepsen 27:13,22 28:2,3,16 Jessie 44:10 jet 18:22 30:2</p>	<p>jobs 7:23 joining 4:6 6:15 July 11:12</p> <hr/> <p style="text-align: center;">K</p> <hr/> <p>K-A-T-E 29:1 Kate 27:23 28:20, 21,22,25 30:17 kind 32:2 36:14</p> <hr/> <p style="text-align: center;">L</p> <hr/> <p>L-E-N-H-A-R-D-T 29:1 lack 33:20 landsite 15:21 16:1,6 landslide 13:24 language 4:16, 22,24 26:25 larger 12:9 largest 13:16 18:18 lead 11:3 23:21 Leandro 37:5 learned 31:15 length 21:7,10 Lenhardt 27:23 28:20,25 letter 36:5 level 12:23 levels 12:1 18:6 19:24,25 20:11, 13,17,20 Liang 4:5,9 5:1,4, 18 6:6,10 24:2,12 32:23 39:1,9 43:9 47:3,20 limit 25:3 36:22 limits 20:2 36:15, 25 37:9,19</p>	<p>linear 22:24 lines 36:22 listed 17:5 listen 44:18 live 29:1 33:8,9 34:11 lives 30:9 located 8:13 15:2 22:24 43:20 location 20:14 40:24 locations 16:11 23:1 40:22 42:1 loss 22:22 lot 23:1 low-quality 22:24 lower 5:8,9 lowered 42:25 Luana 5:17 luxury 29:14</p> <hr/> <p style="text-align: center;">M</p> <hr/> <p>made 16:19 35:4 45:20 46:5 mail 24:11,20 25:7 39:8 48:5,22 mailed 24:21 48:22 mailing 48:21 main 6:12 7:12 22:20 maintenance 14:6 majority 19:15 make 4:15 30:24 38:3,18 39:24 42:3,9,10,14,20, 25 43:6,12 45:2 46:9 47:15,19 makes 36:22</p>
--	--	--	--	--

making 6:1 26:25	minimum 37:10	nearby 19:24	21:24 24:12,14 29:2 34:12 37:5 39:9,11 40:17 48:6	original 8:4
Manager 6:17	minutes 26:7 28:24 31:7 33:5 34:5 36:9 40:9 41:5 43:5 44:2	needed 16:19 28:7	Oakland's 20:1	outdoors 29:20
manner 33:15	missed 47:22	NEPA 10:23 11:1 23:20,21,22,23	Objective 11:20, 23 12:3,6	outlined 11:4
marker 37:11	mission-based 28:13	net 15:11	objectives 11:19 12:15,20	overhead 29:7 30:2,9
market 8:18 12:5	mistake 35:3	night 29:12	occupies 22:12	oversees 7:21
market-based 11:25	mitigate 44:6,22	noise 8:25 19:19, 20,24,25 20:7,10, 11,13,15,16,17, 20,23,25 21:1 29:6 44:9,22	occur 13:14 18:7 20:2,19,25 22:19	overview 7:9 9:21
Mateo 36:21	mitigation 20:4 22:4 23:4	non-title 22:19	occurred 11:12	<hr/> P <hr/>
materials 22:7	model 20:16,23	noncancer 19:11	occurs 27:17	P-A-T-R-I-C-I-A 33:6
means 10:20	modern 8:15	noncompliant 44:5,7,15	offices 14:12	p.m. 23:11 24:18 46:3 48:11,12,14, 19 49:4
measure 21:15	modernization 4:12 6:9 9:9 14:18,20 28:5 35:1	nonnative 22:14	offset 23:3	Pacific 23:11 24:19 48:19
measures 19:2 20:4,6	modernize 11:20	nonterminal 12:4	online 24:7 25:7, 22 39:6,20 48:3	pampas 22:15
meet 18:14 28:8	modifications 15:19	normal 29:19,20	onslaught 44:7	parking 12:7 13:18,25 14:10 15:16 16:8,9,11, 23
meeting 4:1,10, 23 5:15,21,24 6:1, 7,19 7:1 24:16,22 25:10 28:6 31:15 35:17 39:13 44:18 45:17,23 46:1,7 47:21 48:10,11, 13,17 49:3	modify 12:3	north 8:3 15:2 22:25	open 7:1 29:11, 21 38:2 48:17	part 5:9,14 11:8 15:19 26:17,21 27:1 35:14 36:16 38:9 41:21
meetings 24:17 25:8 35:18 39:14 48:9,16	moment 47:8	note 10:16 15:18 48:16	operating 7:20	participants 5:7 25:16
mention 41:1,18	monitor 32:18 39:25 42:8	noted 21:24	operation 19:10 20:10,12	participate 48:8
mentioning 21:10	monitoring 20:7, 15 38:7	notice 11:9 17:6 25:22	Operation- related 18:3	participating 4:10 6:7 47:20 48:24
mess 31:4	monotypic 22:14	notices 44:14	operational 12:24	participation 9:16 10:11
message 25:4,6 35:6	morning 4:5,9	notification 23:17	operations 8:11 18:4,11 19:17	partners 7:23
messages 28:7	move 27:21	number 10:10, 11,12,13 15:12 16:21 21:14 25:18,19 29:8	opportunities 18:13,25 46:7	pass 5:16
method 47:16	movement 15:16	<hr/> O <hr/>	opportunity 7:2 26:11 31:22 45:17	passenger 8:2,8 11:25 12:2 13:23 14:19,21 15:5,9 18:4 21:9,11,13
metric 37:16	moving 17:23	Oakland 4:11 6:8,12,17 7:8,21 8:25 11:4 14:6	opposed 34:22	passengers 8:9, 16,20 11:22
Metropolitan 7:14	multifamily 29:16		optimize 11:21	passing 8:20
miles 7:21 21:5 29:2 33:8	multiplied 21:6		option 29:17,25	
million 8:9,19	<hr/> N <hr/>		oral 27:6	
mind 5:6 39:17	N-A-G-L-E 33:7		orange 13:15	
mineral 17:12	Nagle 33:6,7		order 25:15 29:22	
minimize 10:14	Nancy 31:13		organization 26:5,6	
	National 10:22			

past 8:22	plants 22:15	presenters 6:21	11:23 12:7 15:4,7, 15,24 16:14 24:3, 10,15,23 25:8,11 26:8,10 27:6 30:21 31:21,24 32:5,10,15,16,22 33:3 35:11,20,22 36:1 37:15 39:2, 12 42:16,17,23 43:17,23 44:20 45:10 46:20,25 47:6,25	<hr/> R <hr/>
Pat 32:25 33:2	point 6:12 30:19 35:4	primarily 10:4		R-I-C-H-A-R-D 28:3
path 33:9	points 20:14	prior 10:6 22:6 23:18 48:17		R-I-N-C-O-N 40:13
paths 29:15 30:10 37:4	Policy 10:23	proceedings 4:8 38:6 42:12 43:14 45:8 46:17 47:4 49:4		R-O-M-A-R-I-O 31:10
patio 29:21,24,25	pollution 44:23	process 6:13 8:24 9:5,22 10:4, 8,11,22 11:2,6,8 23:8,23 34:12,20 36:17 42:1	provided 41:25	rails 7:17
Patricia 33:6,23	populated 7:13	processor 15:1	providing 29:16 35:16 38:20,24	raise 25:14 30:22 31:24 32:9,16 35:23,25 38:4,12, 14,17 39:19,21 40:1 42:4,6,17,19, 22 43:1,22 45:3,5, 10,15 46:10,12, 20,24 47:9,17
pause 4:8 38:6 42:12 43:14 45:8 46:17 47:4	population 17:12	Programs 6:11 24:13 39:10	provisional 14:11	raised 25:12 30:20 31:1,20 32:4 35:9 36:3 37:25 40:4 42:24 43:18,24 45:6,11 47:7,11,13
paved 22:21	Port 6:12,16 7:8, 20,23 8:22 9:2,7 10:1 11:3,18 17:7 18:12,16,23 19:17 20:16 23:4,19 24:12 29:3 30:13 34:12 37:18 39:9 41:20 44:6 48:5	progress 40:17	psychologically 30:5	range 12:12
people 19:9 21:14 25:15 31:19 41:23 43:5,12	Port's 9:19 12:19 28:8	project 4:13 6:10, 14,17,24 7:9 8:23 9:4,9,20,23 10:6, 15,17,20 11:18,20 12:13,15,20 13:3, 8,14,19,20 14:17 15:10,18,20 16:10 17:9 18:8 19:10, 21 20:12 21:18,22 22:7,22 23:6 24:8 26:18 27:2 30:15 35:2,19 36:18,23 37:7 48:3	public 4:10 6:7 7:1 10:5,10 11:16 13:18 16:7,11 22:6 23:13,16,18 24:16,17 25:7 26:18,21 27:1 31:16 35:14 38:9 39:13,14 41:20,21 43:17 46:7,10 47:21 48:9,16	reading 37:16 39:17
percent 18:22	positions 14:10 16:16,24	promote 10:12	publication 11:11	ready 27:11 28:22
period 11:17 23:14 36:4	post 9:14	proposal 29:5	published 11:8,9	reasonable 12:13,18
permitted 26:12 45:18	posted 47:23	proposed 6:14, 23 7:9 8:23 9:4, 20,23 10:17,20 11:19 12:13 13:3, 14,19 14:3,17 15:14,18,19,23,24 16:3,6,10 17:9 18:8 19:10,21 20:11 21:18,22 22:7,22,25 23:6 27:1	purchased 23:3	rebrand 28:9
person 21:6,12 26:12 27:21 31:1 33:2 40:2 42:10 45:18	posting 9:8	protect 29:3 30:13	purposes 8:5	receive 23:10 25:21 35:13
phone 5:11 9:11 25:13,16,18,19,25 26:1 32:7,8 35:25 38:16 39:22 42:5, 21 43:21 44:13 45:4,14 46:13,23 47:17,18	potential 13:1	provide 4:24 5:1 7:2,4,5,8 9:3,21	pushing 37:8	received 11:16 23:15 24:18,21 25:15 35:17 48:18,23
physiologically 30:6	potentially 18:11 22:3		put 27:19 40:23 41:19	recent 30:4
picture 37:21	Powerpoint 38:22		putting 30:8	receptor 20:3,21
place 40:25	preparation 10:24 11:9 17:6,7		<hr/> Q <hr/>	receptors 19:24 20:2,3 21:1
placement 11:23	prepare 10:1 11:1 23:14		quality 9:22 10:3 17:16,19 18:5 19:5	recognize 45:5
plan 33:14,18,21	prepared 22:5		questions 26:20	reconfiguration 16:23
plane 30:8	prescriptive 11:2		quickly 43:3	record 26:3,18,22
planes 30:2 33:10,19 34:24	present 6:15,23			
planning 6:12 9:20 24:13 39:10 48:6	presentation 4:6,14 6:2,4,25 7:5 9:3 31:12 40:16,19 46:5 47:22 48:15,18			
plant 17:1	presented 33:14, 15			

27:1 35:14 38:5,9 41:21	representative 31:13	risk 17:17 19:7	senior 33:7,8,25	12 17:6 20:14 22:2,18 32:15 38:23
recorded 5:25	representing 26:4 40:14	roadway 7:17	sense 36:23	slides 13:22
recording 47:22	required 10:1 12:11 15:15,22 16:14	roar 30:2	sensitive 19:24 20:20,24 21:1	slowly 5:5
recreation 17:13	requirement 11:1	roars 30:9	separate 10:21 11:7	smaller 13:17
red 11:6	research 30:4	Romario 31:5,10, 17	September 23:12 24:19 48:20	smart 5:11
reduce 20:4 23:5	resident 44:4	RS&H 6:17 9:19	served 8:7 37:8	sort 37:15
reducing 12:15	residents 7:15 19:13	running 36:25	service 12:1,23 15:17	sound 43:6
region 7:24	resolution 36:17	runway 15:19 22:20 33:10,11	services 4:17,19	sounds 43:9
region's 7:18	resource 17:15 22:3	<hr/> S <hr/>	sharing 31:14	south 8:1,13 22:20
regional 7:17	resources 13:2 17:12 21:22 22:9, 11,17	saddened 33:20	shaving 30:9	Southwest 18:18
regulate 19:18	respect 17:19 19:7 38:22 41:25	safe 15:16	shortly 4:7	Southwest's 18:21
regulatory 28:12	respectful 26:24	safety 11:21	show 20:14 32:15 43:19	space 16:14
reiterate 23:9	responded 26:19	San 7:14 23:4 36:21 37:5	shown 6:19 9:9 16:8,12 21:17 22:2,17 30:4 42:5	spaces 16:8,9,11
reject 29:4 30:14	response 26:20 28:11	satisfy 10:25	shows 38:24 39:19	span 37:11
related 13:17 15:17	responses 11:15 23:14 35:16	schedule 23:22	side 36:22,23 37:7	spanish 4:16,22, 25
relocated 14:5,9, 16 18:17	restrictions 20:9	scheduled 43:8	significance 22:8	speak 5:5 26:1,11 32:10 45:17 47:9
relocation 16:22	result 19:16 22:22	scheduling 20:8	significant 10:15 12:16 18:2,12 19:12,13 20:18 21:2 22:3 23:6	speaker 26:7,10 27:10,11,12 28:20 34:2 40:5 41:2 45:16
remaining 48:9	results 9:5	screen 5:9,23 6:20 9:10 11:5 13:13 25:1,13 27:7 30:24 32:1 35:24 38:13,15 39:18 42:5,18 43:19 45:4,12,13 46:11,22 47:12	significance 22:8	speakers 5:4
remind 26:23 31:23 32:12 38:1 43:5,12 45:2,9,16 47:24	rethink 34:21,25	screened 12:17	shows 38:24 39:19	specific 13:2 36:13
reminder 5:4 35:12 42:7 47:6, 21	return 16:4	screening 12:21, 25 13:9 14:23 15:5	side 36:22,23 37:7	spell 26:2 27:16, 25 28:23 31:3,7 33:4 34:4,8 36:8 40:8 41:4 44:1
remote 14:9 16:16	review 9:5 10:11, 22 23:14 47:24	seaport 7:21	significance 22:8	spelled 40:11,12
removal 16:7	revisions 11:14	Section 12:11	significant 10:15 12:16 18:2,12 19:12,13 20:18 21:2 22:3 23:6	spelling 41:11
replace 12:3 18:21	revisit 23:7	security 11:21 14:23 15:5	simply 21:11	spend 44:18
replaced 14:8	Richard 27:13, 22,24 28:3,15	select 5:9,12	single 33:18	square 16:21
replacement 16:10	Richardson 44:10	Senator 31:13	single-level 15:1	Sr 32:25 33:2,25
report 4:11 6:8 7:3 22:5	Rincon 40:6,10, 11	send 24:4,11 25:6 31:16 39:3 48:1,5	sites 20:15	staff 25:19
reporter 5:25 49:1			sized 11:24 12:8, 9	Stakeholder 9:1
represent 41:12			skills 38:21	stakeholders 8:24
			Skinner 31:13	
			sleep 29:10	
			slide 13:15 16:8,	

<p>standard 21:15</p> <p>standards 8:16</p> <p>stands 22:14</p> <p>star 25:14 26:1 32:8 35:25 38:16 39:21 42:6,22 43:22 45:4,15 46:12,23 47:17</p> <p>start 26:9</p> <p>state 24:23 26:2,5 27:16,25 28:23 30:8 31:7 34:4,8 36:8 40:8 41:4 44:1</p> <p>stay 47:1</p> <p>step 23:13</p> <p>steps 11:4 23:9</p> <p>storage 14:12</p> <p>Street 24:13 37:1 39:10</p> <p>study 36:18,24 37:14</p> <p>stuff 28:12</p> <p>subject 10:17,21</p> <p>submit 9:6 24:24 26:14,15 45:21</p> <p>substantially 34:18</p> <p>summary 6:24</p> <p>support 13:25 14:10 15:23 16:14,17</p> <p>supporting 8:5</p> <p>supports 7:23</p> <p>surrounding 29:6</p> <p>Survey 22:5</p> <p>sustainable 18:13,19,23,25 34:17,24</p> <p>system 17:2</p> <p>systems 16:20</p>	<p style="text-align: center;">T</p> <hr/> <p>T-E-J-A-D-A 36:12</p> <p>talk 17:14 21:13 25:24</p> <p>talking 34:16</p> <p>taxiway 22:25</p> <p>technical 33:15</p> <p>Tejada 36:11,12</p> <p>ten 33:10,11</p> <p>tenants 18:24</p> <p>termdev@ portoakland. com. 24:5,6 39:4, 5 48:2</p> <p>terminal 4:12 6:9 8:14 9:8 11:20,24 12:8 13:12,16,23 14:13,19,25 15:1, 3,7,8,10,24,25 16:3,4,5 18:17 21:23 41:14</p> <p>terminals 8:13 14:18,20 22:20</p> <p>terms 12:22</p> <p>test 38:21</p> <p>text 11:6</p> <p>thing 41:18 44:9, 11</p> <p>things 31:14</p> <p>thousands 44:4</p> <p>thresholds 18:1 20:18</p> <p>ticketing 14:14, 22 21:23</p> <p>tied 44:11</p> <p>till 43:16</p> <p>time 8:16 23:11, 24 24:19,21 25:21 26:12 27:8 30:8, 15 32:19 44:18 45:18 48:19,22,23</p>	<p>times 25:9</p> <p>today 4:22 6:15 9:16 24:16 25:10 27:6 29:8 33:15 35:22 39:13 44:14 45:20 46:6 47:21 48:10,25 49:2</p> <p>today's 9:3</p> <p>tons 8:10</p> <p>toolbar 24:25 25:12 32:2 35:24 38:15 39:20 43:19 45:3,12 46:11,21 47:12</p> <p>topic 6:20</p> <p>total 8:11 13:7 15:10,11 18:22</p> <p>tours 7:19</p> <p>transcript 6:1</p> <p>transportation 21:4</p> <p>travel 34:19,23</p> <p>travelled 21:5</p> <p>treated 26:20</p> <p>trip 21:6,7,9,10</p> <p>trips 17:22 18:5</p> <p>TUESDAY 4:1</p> <p>turn 21:4 23:25</p> <p>TV 29:20,23</p> <p>two-level 15:2</p> <p>two-minute 26:9 27:8,17 28:1</p> <p>types 19:22</p> <p>typing 25:1</p> <hr/> <p style="text-align: center;">U</p> <hr/> <p>U.S. 24:11 25:7 39:8 48:5</p> <p>unavoidable 18:12</p> <p>unmute 25:20,22, 23,25 28:21 33:2</p>	<p>34:3,10 36:6 40:7 41:3 43:25</p> <p>unmuted 26:2 27:14,15,24 34:6 41:6</p> <p>update 8:17</p> <p>updates 9:8</p> <p>upgrade 17:1</p> <p>upland 22:13</p> <p>utility 14:1 16:19 17:1</p> <hr/> <p style="text-align: center;">V</p> <hr/> <p>variety 15:22 16:13,18</p> <p>vehicle 17:22 18:5 21:4,9</p> <p>venues 7:19</p> <p>verbal 26:17,20</p> <p>verbally 24:24 25:11 35:13,22</p> <p>vicinity 19:14</p> <p>VIDEO 4:1</p> <p>virtual 48:13</p> <p>VMT 21:5,8,17,19</p> <hr/> <p style="text-align: center;">W</p> <hr/> <p>wait 32:21</p> <p>walkway 16:2</p> <p>wanted 31:11 40:15 41:23 42:14</p> <p>Warnecke 21:25</p> <p>Water 24:13 39:10</p> <p>waterfront 7:22</p> <p>ways 10:14 24:3 26:15 38:20,24 39:2 45:22,24 47:10</p> <p>webinar 32:14 38:2 41:13 46:6</p>	<p>website 9:7,15 24:8 35:20 47:23 48:3</p> <p>well-being 29:4, 9 30:14</p> <p>west 22:19,25 36:22</p> <p>wetland 22:23 23:3,4</p> <p>wetlands 22:11, 13,18</p> <p>wider 37:20</p> <p>wildfire 17:13</p> <p>windows 29:10, 21</p> <p>wondering 44:6, 21</p> <p>word 21:11</p> <p>work 18:24</p> <p>worker 17:22 18:4</p> <p>workers 11:22 19:13,16</p> <p>world 34:15</p> <p>worse 30:10</p> <p>worth 21:10</p> <p>writing 24:24</p> <p>www. oaklandairport. com/ terminaldevelop ment 48:4</p> <p>www. oaklandairport. com/ terminaldevelop ment. 9:12,13 24:9 39:7</p> <hr/> <p style="text-align: center;">Y</p> <hr/> <p>years 8:22 30:9</p>
---	--	---	--	---

Z

Zoom 9:15 32:14